# NALEO Southwest & Midwest Regional Governance Policy Institute

October 27-28, 2017 | Hilton Santa Fe Buffalo Thunder | Santa Fe, NM

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President Obama signed the Every Student Succeeds Act (ESSA) into law in December 2015. ESSA is the reauthorization of the federal Elementary and Secondary Education Act (ESEA) and replaces the previous version of the law known as No Child Left Behind (NCLB). In the last year, states have been engaged in the development of new state accountability plans that will be submitted to the U.S. Department of Education for approval. The plans lay out a roadmap for how states and local school districts will ensure that every student has access to an education that prepares them to be college and career ready.

School boards must understand the components within this federal legislation because they are ultimately charged with the responsibility to develop and implement policies and practices to ensure that student learning and academic success remain a top outcome and priority at the local level. As the implementation and monitoring of ESSA State Accountability Plans takes place, school board members will need to exercise their leadership and governance skills as collective boards to develop good public policy to better shape the educational experiences students and families receive in their communities.

The NALEO Southwest & Midwest Regional Governance Policy Institute convened education policymakers from the following states: Arizona, California, Colorado, Indiana, Iowa, Michigan, Minnesota, Nebraska, New Mexico, Nevada, and Texas. This convening is part of the NALEO Education Leadership Initiative (NELI) which aims to provide Latino public servants with the enhanced capacity and governance skills they need to become effective advocates for their students, families, and communities from birth to college completion.

The Policy Institute's program covered the following topics:

- ESSA and Local Governance: A New Era in Public Education
- Evaluating ESSA State Accountability Plans: Monitoring and Ensuring Equity
- Strengthening Successful Policymaking at the Local Level: An Introduction to Robert's Rules of Order
- Getting on Board: The Evolving Roles in Local Governance in the Era of ESSA
- Leveraging Data: Effective Tools to Advocate for and Prioritize Student Needs
- Administering ESSA Funds: Understanding the Budget Process for School Boards
- ESSA Implementation: Short and Long Term Strategies

Participants who attended this convening strengthened their governance skills that support effective leadership, as well as received timely information, learned best practices, and exchanged legislative policies and ideas around the most effective ways to address pressing educational issues at the state and local levels.

#### Friday, October 27, 2017

8:00 a.m. - 9:00 a.m. Registration

Tewa East Foyer, Event Center First Floor

8:00 a.m. - 9:00 a.m. Breakfast

Tewa 1C, Event Center First Floor

9:00 a.m. – 9:30 a.m. Welcome Remarks

Tewa 1A/B, Event Center First Floor

9:30 a.m. – 10:45 a.m. Session I - Every Student Succeeds Act (ESSA)

and Local Governance: A New Era in Public Education

Tewa 1A/B, Event Center First Floor

America's public schools are experiencing a significant change in demographics. Latinos make up the second largest population group in the nation. The academic success of this segment of the student population in the United States is now more than ever linked to the future of the nation. With the passage of ESSA, local school boards, which are directly responsible for the leadership of our nation's public schools, have an opportunity to ensure that all students are given an opportunity to thrive and succeed. To capitalize on the opportunities found in ESSA, local leaders must understand the policy shifts and regulation changes in this new federal law. This session provided participants with an overview of ESSA and explored which aspects of the law are different from its predecessor - No Child Left Behind (NCLB).

- Dr. Sharmila Mann, Director, K-12 Institute, Education Commission of the States (ECS)
- Ms. Gabriela Uro,
   Director for English Language Learner Policy and Research,
   Council of the Great City Schools

#### Friday, October 27, 2017 (continued)

10:45 a.m. - 12:00 p.m.

Session II - Evaluating ESSA State Accountability Plans: Monitoring and Ensuring Equity

Tewa 1A/B, Event Center First Floor

ESSA shifts the responsibility for policy implementation from the federal government to individual states. This change in education policy allows states to be creative and innovative in the development and implementation of their state accountability systems. In this session, participants received an early analysis of the ESSA State Accountability Plans that have been submitted to the U.S. Department of Education for approval. Participants also received an overview of the indicators and measures that states are adopting and implementing to address current student achievement gaps and strategies to improve academic outcomes for all students. Lastly, participants discussed strategies to engage their state education agencies to share their local insights on how their ESSA State Accountability Plans can be strengthened to address the specific needs in their communities.

- Ms. Alyson Klein, Assistant Editor, Education Week
- Ms. Liz King,
   Senior Policy Analyst and Director of Education Policy,
   The Leadership Conference Education Fund

12:00 p.m. - 1:00 p.m.

**Networking Luncheon** 

Tewa 1C. Event Center First Floor

#### Friday, October 27, 2017 (continued)

1:15 p.m. - 3:00 p.m.

### Session III – Strengthening Successful Policymaking at the Local Level: An Introduction to Robert's Rules of Order

Tewa 1A/B, Event Center First Floor

At a time when local school boards are weighing and deciding the implications ESSA has on the success of their students, it is important that each and every board member possess strong governance skills that enhance the board's collective strength and policymaking effectiveness. Having a strong understanding of parliamentary procedures is one core skillset that can lead to the effective management of a school district toward achieving its goals and priorities. When used properly, parliamentary procedures can facilitate the ability for school boards to streamline various policy issues to arrive at a collective decision. This session equipped participants with an introduction to parliamentary procedures to prepare school board members to successfully and effectively participate in the policymaking process.

- Mr. Jim Jones, PRP, CPP-T, President, National Association of Parliamentarians; Senior Partner, BGE Enterprises
- Ms. Sheila Tate, Senior Consultant, BGE Enterprises

3:00 p.m. - 5:00 p.m.

### Session IV - Getting on Board: The Evolving Roles in Local Governance in the Era of ESSA

Tewa 1A/B, Event Center First Floor
School boards find themselves in a moment of both great change and opportunity. ESSA provides local policymakers with both greater flexibility and more authority. This new role requires an increased focus on collaboration with the Superintendent to approach education policy as a governance team to create and implement policies that improve the educational outcome of every student. In this session, participants explored collaborative governance strategies with Superintendents to leverage the strategic planning process and community stakeholder relationships in support of better student academic achievement.

- Dr. Thomas L. Alsbury, President, Balanced Governance Solutions; Professor, Northwest University
- Dr. Phil Gore, Division Director, Leadership Team Services, Texas Association of School Boards (TASB)

#### Friday, October 27, 2017 (continued)

5:00 p.m. - 5:30 p.m. Closing Remarks

Tewa 1A/B, Event Center First Floor

5:30 p.m. - 7:00 p.m. Opening Reception

Executive Lounge, 5<sup>th</sup> Floor

Hosts: Bill & Melinda Gates Foundation and State Farm™

Co-Host: National Express/Durham School Services

Opening Reception Supporter: Walmart

#### Saturday, October 28, 2017

8:00 a.m. - 9:00 a.m. Registration

Tewa East Foyer, Event Center First Floor

8:00 a.m. - 9:00 a.m. Breakfast

Tewa 1C, Event Center First Floor

9:00 a.m. - 10:30 a.m. Session V - Leveraging Data:

Effective Tools to Advocate for and Prioritize Student Needs

Tewa 1A/B, Event Center First Floor

Accurate and transparent data about the performance of all students have been a key signature under NCLB and now under ESSA. However, after more than a decade of using a single measure to evaluate schools on how well students achieved academic success, Congress agreed under ESSA's new accountability framework to allow for policymakers at all levels of government to draw from multiple measures to track student academic success. Now, at the local level, the opportunity to make better decisions and to support greater teaching and better student learning will be determined by how well boards are able to use data to drive decision making. In this session, participants reviewed evidence-based tools and best practices that support data driven policymaking at the local school board level.

- Ms. Rachel Anderson, Associate Director,
   Federal Policy and Advocacy, Data Quality Campaign (DQC)
- Mr. Hector Bojorquez, Director, Student Access and Success, Intercultural Development Research Association (IDRA)

#### Saturday, October 28, 2017 (continued)

10:30 a.m. - 12:30 p.m. Session VI - Administering ESSA Funds:

**Understanding the Budget Process for School Boards** 

Tewa 1A/B, Event Center First Floor

To improve student academic outcomes, school boards must leverage information gathered through their data decision making process and allocate resources accordingly to support school district priorities. From a governance standpoint, it is critical for school boards to understand the interplay of federal, state and local revenues that make up their district budgets. This session provided participants with an overview of the state budget process and then presented school board members with strategies to better understand their local district budget. Participants gained knowledge about their role in the budget process; identified key financial issues under ESSA that school districts must contend with; and explored strategies to maximize their local budget during this transition period in federal education policy.

Dr. Richard Stedry, President,
 Business Operations Consultant for Education Planning

12:30 p.m. - 1:30 p.m.

**Luncheon Program** 

Tewa 1C, Event Center First Floor

Ms. Rosalind Gold, Senior Director of Policy, Research and Advocacy, NALEO Educational Fund

1:30 p.m. - 3:00 p.m.

Session VII - ESSA Implementation: Short and Long Term Strategies

Tewa 1A/B, Event Center First Floor

School board members must work collectively to meet the academic needs of all students and make the most of the opportunities afforded under ESSA. This session provided policymakers with an opportunity to engage in a rich discussion with each other to develop an action plan with short and long term strategies to improve the educational attainment of students in their communities.

3:00 p.m. - 3:30 p.m.

Closing Remarks

Tewa 1A/B, Event Center First Floor